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# Leeds Health and Care System Resilience and Winter Planning

Date: 8th October 2024

Report of: Head of Democratic Services

Report to: Scrutiny Board (Adults, Health and Active Lifestyles)

Will the decision be open for call in? ☐ Yes ☒ No

Does the report contain confidential or exempt information? ☐ Yes ☒ No

## **Brief summary**

- The Adults, Health and Active Lifestyles Scrutiny Board agreed to utilise its October meeting to understand the current issues and actions linked to the Leeds health and care system resilience and winter planning process.
- While each organisation in the System has its own winter and resilience plans, decision
  management tools and assurance and governance structures, the Scrutiny Board has
  been provided with an overview of the issues and actions at a system level, as well as an
  update on plans to support prevention of health issues and increase capacity in the
  System in the coming months. This information is presented in the form of a briefing paper
  by the Leeds Health and Care Partnership (see Appendix 1).

#### Recommendations

Members are requested to consider the content of the appended briefing paper by the Leeds Health and Care Partnership.

#### What is this report about?

- 1. Each organisation in the Leeds health and care system has its own winter and resilience plans, decision management tools and assurance and governance structures. However, the appended briefing paper by the Leeds Health and Care Partnership – co-ordinated by the Director of Pathway and System Integration – provides the Scrutiny Board with an overview of the issues and actions at a system level, as well as an update on plans to support prevention of health issues and increase capacity in the System in the coming months.
- 2. The key areas covered within the appended briefing paper include:
  - Overview of the national and local context
  - Oversight and Governance
  - Prevention through vaccination and prevention programmes
  - Sufficient capacity in Primary Care/Pharmacy
  - Establishing alternative pathways to ED, including Same Day Emergency Care (SDEC), Virtual Wards, Acute Respiratory Infection (ARI) Hubs
  - Timely discharge from hospital
  - Access to and flow through Mental Health Services and support for High Intensity Users
  - Focus on ambulance handovers
  - Risks common to all areas

#### What impact will this proposal have?

3. Having previously maintained an interest in the Leeds health and care system resilience and

	winter planning process, the Adults, Health and Active Lifestyles Scrutiny Board agreed to utilise its October meeting to understand the issues and actions linked to the current process.	
How does this proposal impact the three pillars of the Best City Ambition?		
	oximes Health and Wellbeing $oximes$ Inclusive Growth $oximes$ Zero Carbon	
	With regard to Health and Wellbeing, the Best City Ambition states that Leeds will be a healthy and caring city for everyone: where those who are most likely to experience poverty improve their mental and physical health the fastest, with health and care inequalities reducing, and people being supported to thrive from early years to later life. To realise this ambition, there we a focus on providing high quality care as part of an integrated system, with equitable access to essential services which support people to age well and are focused on prevention and early intervention.  That consultation and engagement has taken place?	ill s
١	Vards affected:	
ŀ	lave ward members been consulted? ☐ Yes ☐ No	

5. The Leeds Health and Care Partnership includes health and care organisations from across Leeds who are working together to improve the health of people in Leeds. In taking a lead role in co-ordinating the information set out within the appended briefing paper, the Director of Pathway and System Integration will be attending today's meeting. However, there will also be representation from other health and care organisations to assist in addressing any further questions from Board Members.

#### What are the resource implications?

6. Any related resource implications will be reflected as part of the appended briefing paper.

## What are the key risks and how are they being managed?

7. An overview of identified risks is set out in the appended briefing paper.

### What are the legal implications?

8. This report has no specific legal implications.

## **Appendices**

 Appendix 1 – Briefing paper by the Leeds Health and Care Partnership on Leeds Health and Care System Resilience and Winter Planning (October 2024).

#### **Background papers**

None.